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### **Disclaimer**









This presentation is based on the consolidated financial statements of Zenith Bank Plc, a company incorporated in Nigeria on 30 May 1990, and its subsidiaries (hereinafter collectively referred to as "the Group"). The financial statements are prepared under the historical cost convention as modified by the revaluation of certain investment securities and comply with the Statements of Accounting Standards issued by the Nigerian Accounting Standards Board.

The preparation of financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses. Although these estimates are based on the Directors' best knowledge of current events and actions, actual results ultimately may differ from those estimates.

### **Speakers**









**Godwin Emefiele – MD/CEO Designate** 

**Udom Emmanuel – Executive Director/Chief Financial Officer** 

**Peter Amangbo – Executive Director-Corporate Banking** 

Andy Ojei – Executive Director/Chief Risk Officer









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### Improving macroeconomic environment









	2007	2008	2009	Q1 2010	Q2 2010
GDP Growth (%)	6.2	6.1	6.9	7.23	7.68
Inflation (%)	6.6	15.1	12.4	12.3	10.3
Oil Price	69.1	94.5	61.1	76.01	72.49
Exchange Rate (USD/NGN)	125.8	126.5	149.6	150.35	150.24
Foreign Reserves (\$'bn)	51.3 Source: NBS	53.0	42.5	40.7	37.63

- **GDP Growth** in the 2<sup>nd</sup> Qtr was higher than Q1 2010 and above Q2 2009 which stood at 7.22%. Overall growth mainly driven by the non-oil sector.
- Q2 2010 **Headline Inflation** down from first quarter. Relatively stable as inflationary threats remain subdued in the short to medium term.
- MPR unchanged at 6.0%.
- Exchange Rate stability attributable to measures taken by CBN policy and robust level of foreign reserves.

- Oil Prices remained stable at \$71-\$78
- Despite the drop, the current level of Foreign Reserves is still adequate compared to the internationally recommended benchmark.

### **Banking Sector Outlook for H2 2010**









#### **POSITIVE**

- ✓ The successful take-off of the Asset Management Company of Nigeria (AMCON) will be a key determinant of how events play out in the Nigerian Banking Sector space.
- ✓ Improved margins by the banks.
- ✓ Improved corporate governance.
- ✓ New guidelines issued on liquidity criteria for banks' investment in state government bonds expected to deepen and strengthen the bond market.
- ✓ Consolidated and risk-based supervision towards effective risk management.
- ✓ IFRS adoption to help with transparency.
- ✓ CBN extended guarantees for all inter-bank transactions, pension funds placements with banks and foreign credit lines up till June 30, 2011.
- ✓ The impact of the FGN reforms on some key sectors of the economy.

#### **DRAWBACKS**

- \* The impact of infrastructural deficit on the bank's operational costs.
- \* Dearth of business opportunities to create yield assets.











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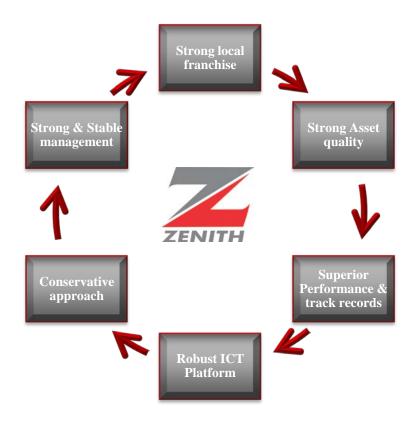
### **Zenith Bank Plc**











- The most capitalized company in the country with shareholders' funds of N344bn as at date.
- Total assets of N1.75trn.
- Capital adequacy and liquidity ratios are comfortably above the CBN benchmarks & requirements.
- Historically amongst the lowest non-performing loan ratios against industry averages.
- Superior performance over the years through well motivated people, robust ICT platform and exceptional customer services.
- One of the strongest banking brands in Nigeria with a branch network of over 310 branches
- Over 7,800 professional staff locally and internationally.
- With our deep understanding of financial markets, Zenith Bank has the confidence to innovate.









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### **Financial Highlights**









Key Theme Strong bottom line income
Large Capital and liquidity cushion
Positive outlook for the rest of the year

P&L

Gross Earnings: N96bn Net Interest Income: N40bn Net Interest Margin: 2.37%

PBT: N25bn

-12.80% YoY

-12.33% YoY

-9.54% YoY

+101% YoY

Balance Sheet **Customer Deposit: N1.29trn** 

Total Assets: N1.75trn

Shareholders' Funds: N344bn Loans & Advances: N667bn N1.17trn (Dec'09) N1.66trn (Dec'09) N336bn (Dec'09) N698bn (Dec'09)

**Key Ratios** 

ROE: 6.1% (6 Month Figure)

Conservative Loan to deposit Ratio: 56% Liquidity: 50% (Group), 57% (Bank)

Strong Capital Adequacy: 30% (Group), 33% (Bank)

Operational Highlights New Group MD/CEO (Godwin Emefiele) set to take over on 01/08/10 Appointment of more independent Directors on the Board Enhanced capacity in Enterprise Risk Mgt. Dept. in terms of systems and human resources

### **Profit & Loss Statement**









	Group	Group	
(N'm)	6 mths to	6 mths to	YOY
	June-10	June-09	Change
Gross Income	96,850	111,071	-13%
Interest Income	63,827	79,883	-20%
Interest Expense	-23,352	-33,714	-31%
Net Interest Income	40,475	46,169	-12%
Fees and Commission Income	20,964	21,355	-1.8%
Foreign Exchange Trading Income	4,979	4,818	3%
Underwriting Profit	1,171	518	126%
Trusteeship Income	17	6	183%
Income from Investments	204	20	920%
Other Income	2,249	2,604	-14%
Operating Income	70,059	75,491	-7%
Operating Expenses	-44,204	-50,501	-12%
Diminution in Asset Values	-519	-12,363	-96%
Profit Before Tax	25,336	12,627	101%
Taxation	-4,031	-2,777	45%
Profit After Tax	21,305	9,850	114%

Twofold increase in profitability on diverse revenue streams and improved credit quality.

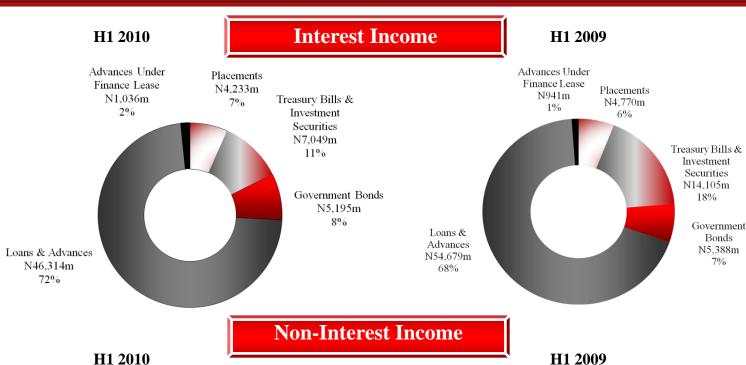
### Revenue Base- Sustained diversification.....

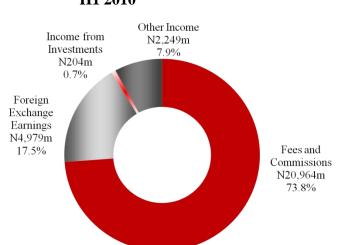


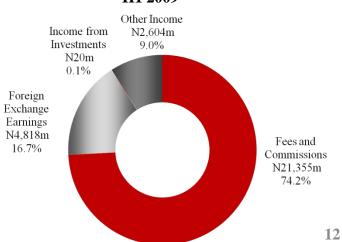












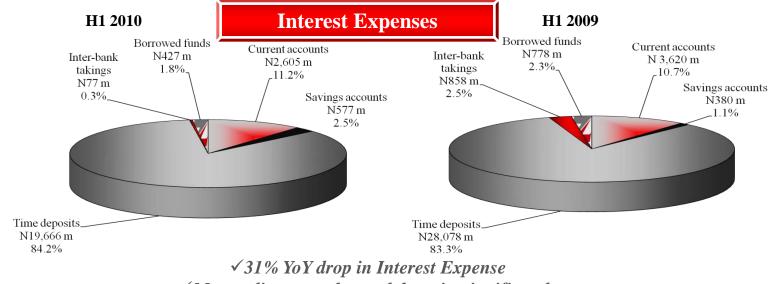
### Sustained efforts at Cost reduction yielding results....



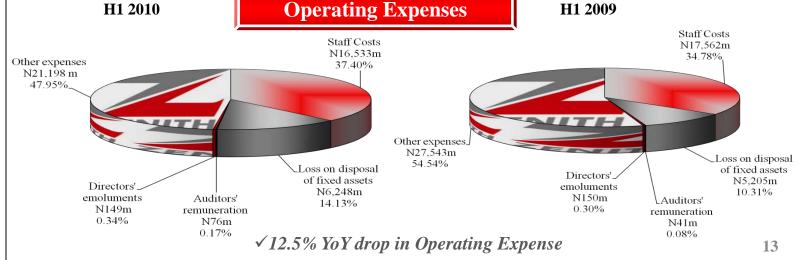








✓ 31% YoY drop in Interest Expense
✓ More reliance on demand deposits significantly
improving cost of funds



### **Balance Sheet- Assets**









	Group	Group	Group
(N'm)	June-10	Dec-09	June-09
Cash and balances with central banks	145,824	126,779	120,064
Treasury bills	358,813	234,115	260,212
Due from other banks	286,024	341,830	357,506
Loans and advances	667,633	698,326	662,898
Advances under finance lease	11,114	5,506	8,171
Insurance receivables	2,022	635	2,372
Investment securities	177,068	158,977	152,017
Deferred tax assets	1,929	966	28
Other assets	26,857	13,517	50,308
Investment property	6,751	433	433
Fixed assets	69,907	78,619	66,226
Total Assets	1,753,942	1,659,703	1,680,235

The Group continues to maintain a robust, liquid & well structured balance sheet with significant room to expand lending.

# **Balance Sheet- Liabilities & Equity**









	Group	Group	Group
(N'm)	June-10	Dec-09	June-09
Customer deposits	1,285,538	1,173,917	1,130,436
Claims Payable	125	198	370
Liabilities on insurance contracts	2,392	1,202	1,744
Borrowings	43,016	35,984	42,092
Current income tax	6,179	7,407	9,956
Other liabilities	66,105	100,085	160,232
Deferred income tax liabilities	3,427	3,117	1,966
Total liabilities	1,406,782	1,321,910	1,346,796
	Group	Group	Group
(N'm)	June-10	Dec-09	June-09
Share capital	267,606	267,606	263,419
Reserves	77,091	67,964	67,579
Shareholder's funds	344,697	335,570	330,998
Non-controlling interest	2,456	2,223	2,441
Total liabilities & equity	1,751,479	1,657,480	1,677,794
Customers' Acceptances	781,618	638,708	615,158

We have sustained our large capital cushion....comfortably protecting us against any adverse market conditions

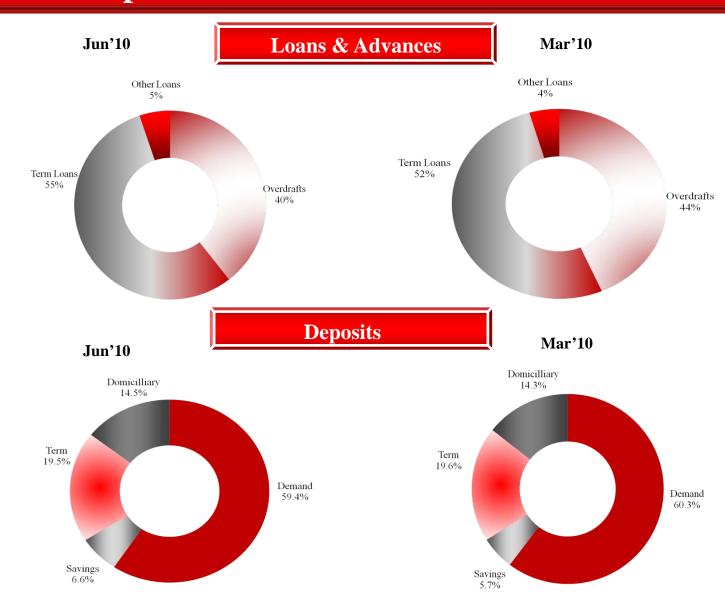
### Improving yield through lower cost funding and better Assets-Liabilities match up...











Lower Funding cost through low cost Demand Deposits

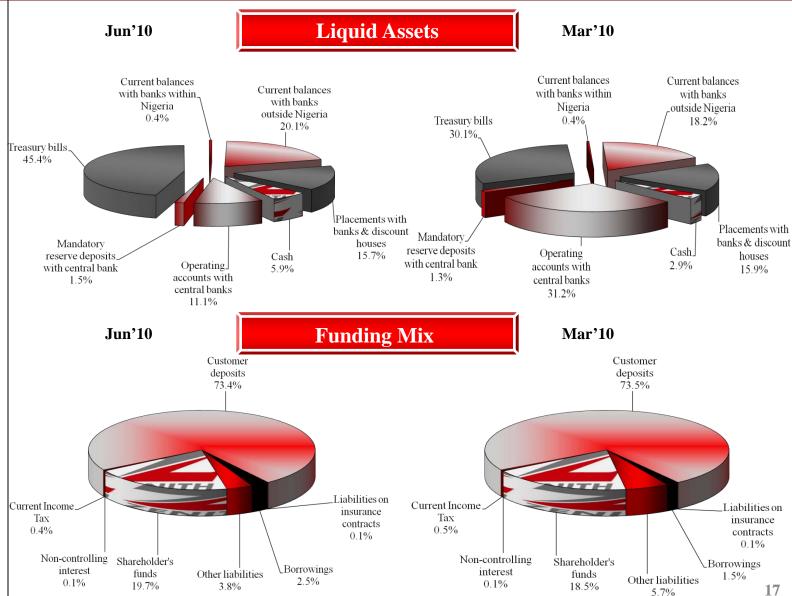
### Maintaining Good Safety-Profitability matrix.....











Customer Deposits continue to be a significant funding source for the Group

### Summary of Q2 2010 Performance...









Reduced interest & Overhead Expenses

Diversified revenue streams

Excellent customer services through well motivated staff force, and robust ICT platform

Continued focus on strong capital base, liquidity and capital adequacy

Growth in Profitability

Declining cost to income ratio achieved between Q1'10 (74.2%) and Q2'10 (69.8%)

### **Revenue - By Segment**

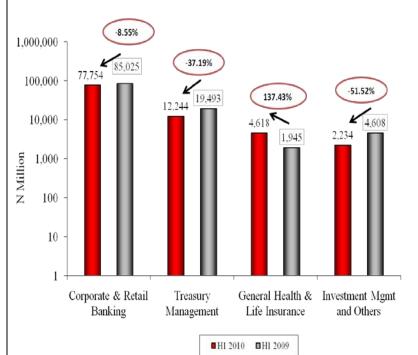




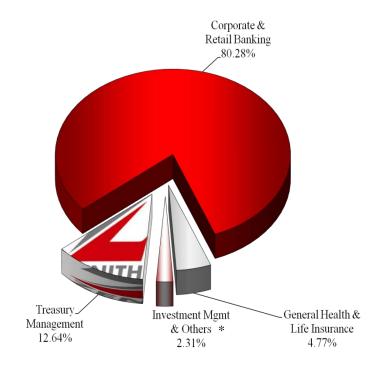




#### Revenue by Segment



### Revenue by Segment – H1'10



\*•Comprises Registrars, Trustees and Pension Funds

Corporate & Retail Banking continues to be the cornerstone of our business and focus...

### Revenue - By Geography

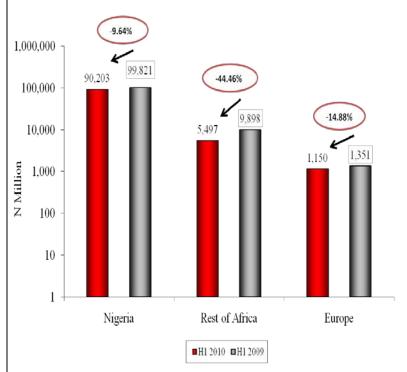




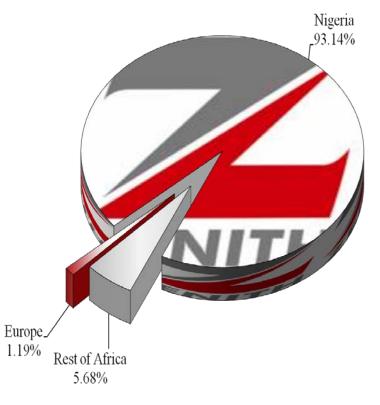




#### Revenue by Geography



### Revenue by Geography – H1'10



Nigeria continues to remain the dominant driver of income and profitability for the Group.....

### **PBT-By Geography**

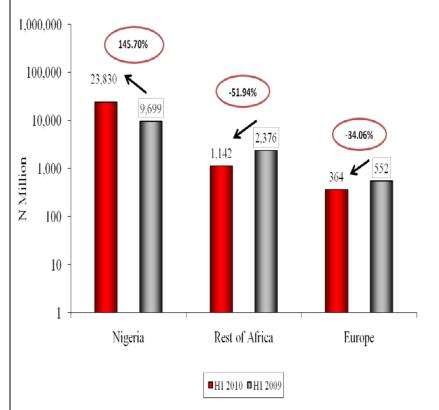




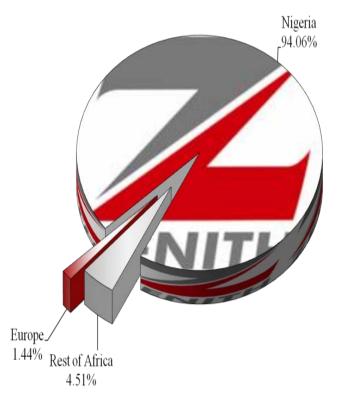




### PBT by Geography



#### PBT by Geography – H1'10



Contribution margins from the Rest of Africa expected to be on an upward trend given business growth in Ghana & Sierra Leone









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# Strong risk management policies & practice.....









#### **Loans/Provisions**

(N'm)		Group Mar-10		Group Sep-09
Gross Loans and Advances	718,622	691,522	747,465	701,540
Provision for Loan Losses	50,989	48,903	49,139	49,117
Non-Performing Loans	48,379	48,379	48,379	25,162

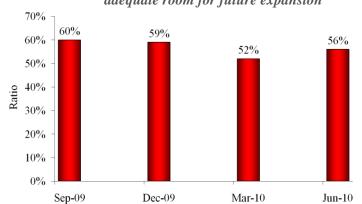
#### **Loan to Deposit Ratio**

Well diversified loan portfolio
Low NPL Ratios in comparison
to industry peers
Adequate provisions to cover
NPL (consistently above
100%)

Dec;09 NPLs impacted by new CBN provisioning guidelines

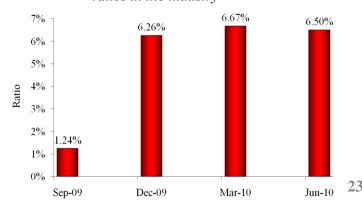
### **Prudent Loan to Deposit Ratios**

Conservative LTD ratio providing adequate room for future expansion



#### **Low NPL Ratios**

Consistently amongst the lowest NPL ratios in the industry



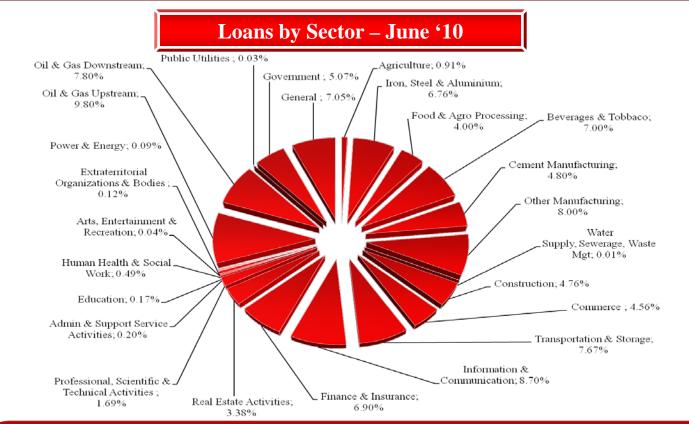
### Focused risk management via portfolio diversification











Enterprise Risk management driven by the Board of Directors across all business activities...providing means of dealing with uncertainties and opportunities

**Strategies include:** 

Integrating risk Mgt into all facets of the organizations

Identify and manage all risk exposures, threats and opportunities in accordance with best practices and regulatory requirements

**Implement cost effective actions** 

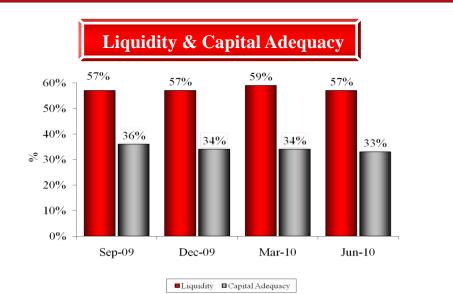
# Strong capitalization coupled with low leverage-the keystone to our success...



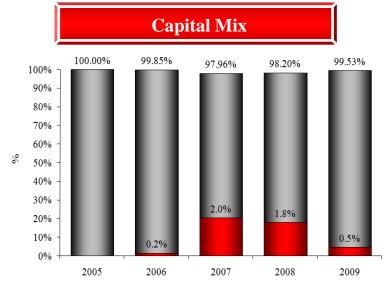








Capital Adequacy
& Liquidity Ratios
for the Bank are
comfortably above
industry
requirements &
sector averages.



■Tier I ■Tier II

Capital base predominantly made up of Tier I capital sustaining low cost of funding.









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### Our 2010 Strategic Objectives.....impressive scorecard









### 2010 - Scorecard

- Good H1 performance and barring any unforeseen circumstances, this trend is expected to continue
- Successfully curtailing Cost to Income ratios (74.2%-Q1'10 to 69.8% -Q2'10)
- Low level of NPLs at about 6%
- Institutionalizing strong Enterprise Risk & corporate governance culture across the group businesses.

### **2010 - Targets**

- Continuous reduction in NPL volume
- Curtail cost to income ratio
- Maintain high level of capital adequacy
- Remain conservative but innovative
- Maintain strong risk mgt. and corporate governance practices
- Sustain strong Liquidity and Capital base
- Remain Customer services Focused
- Continue emphasis on use of technology as a competitive tool
- Consolidating our global expansion



### Revisiting our Strategic Objectives for 2010 and beyond...









### Beyond 2010

- Sustain strong profitability and ensure adequate Return on Equity (ROE)
- Remain conservative but innovative
- Maintain strong risk mgt. and corporate governance practices
- Sustain strong balance sheet size with adequate Liquidity and Capital base
- Sustain our brand and premium customer services
- Continue emphasis on use of technology
- Cautious and synergistic global expansion



- Maintain strong risk mgt. and corporate governance culture
- Ensure proper pricing of our products and services
- Improving our corporate and retail banking market share via deploying our E-business tools and enhanced customer service
- Continuous review and improvement of our recruitment and training policies to ensure the attraction and retention of well trained & motivated staff force
- Continuous investment in technology as a driving tool for customer services
- Increasing corporate finance activities to boost fee income
- Leveraging on our existing branch network to drive our product delivery











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