

ZENITH BANK PLC GROUP RESULTS

For 9 Months Ended September 30, 2011

Presentation to Analysts and Investors



Disclaimer



This presentation is based on the consolidated financial statements of Zenith Bank Plc, a company incorporated in Nigeria on 30 May 1990, and its subsidiaries (hereinafter collectively referred to as "the Group"). The financial statements are prepared under the historical cost convention as modified by the revaluation of certain investment securities and comply with the Statements of Accounting Standards issued by the Nigerian Accounting Standards Board.

The preparation of financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses. Although these estimates are based on the Directors' best knowledge of current events and actions, actual results ultimately may differ from those estimates.



Agenda



Results

Group **By Segment** By Geography **Company Risk Management Strategy and Outlook** Q & A



Financial Highlights



Key **Themes**

Robust income base Positive Outlook for Q4'11 **Sustained superior performance**

P&L

Gross Earnings: N183bn Net Interest Income: N94bn Net Interest Margin: 10.5%

PBT: N50bn

Customer Deposit: N1.55trn Total Assets: N2.20trn

Shareholders' Funds: N380.6bn Loans & Advances: N839.9bn

PAT: N42.9bn

+37.97% YoY

+31.65% YoY

+49.21% YoY

+86.17% YoY

+28.46% YoY

+17.42% (YTD)

+15.79% (YTD)

+4.56% (YTD)

+17.80% (YTD)

Balance **Sheet**

Conservative Loan to deposit Ratio: 56.6%

Cost Income Ratio: 65.88%

Liquidity: 60% (Group), 57.6% (Bank)

Strong Capital Adequacy: 31% (Group), 28.5% (Bank)

Key **Ratios**

NPL:3.6%

ROE: 15.4% **EPS:** 135k PE Ratio: 9.1x



Profit & Loss Statement



Group	Group	
9 mths to	9 mths to	YOY
Sep-11	Sep-10	Change
182,955	139,601	31.1%
119,720	92,283	30.0%
25,705	29,122	-12.0%
94,015	63,161	49.0%
43,162	30,971	39.0%
11,639	7,388	58.0%
3,077	1,949	58.0%
40	25	60.0%
197	253	-22.0%
63	2,934	-98.0%
152,193	106,681	43.0%
-94,834	-65,481	45.0%
-7,225	-2,041	254.0%
50,134	39,159	28.0%
-7,184	-8,029	11.0%
42,950	31,130	38.0%
	9 mths to Sep-11 182,955 119,720 25,705 94,015 43,162 11,639 3,077 40 197 63 152,193 -94,834 -7,225 50,134 -7,184	9 mths to 9 mths to Sep-10 Sep-10 182,955 139,601 119,720 92,283 25,705 29,122 94,015 63,161 43,162 30,971 11,639 7,388 3,077 1,949 40 25 197 253 63 2,934 152,193 106,681 -94,834 -65,481 -7,225 -2,041 50,134 39,159 -7,184 -8,029

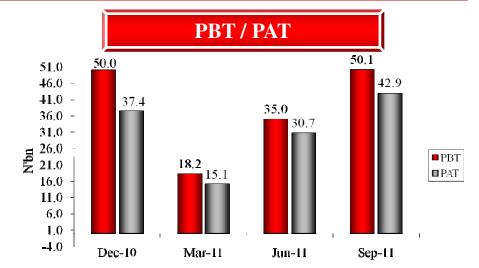


Robust earnings and profitability...

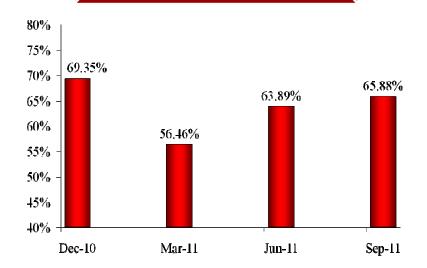


Comments

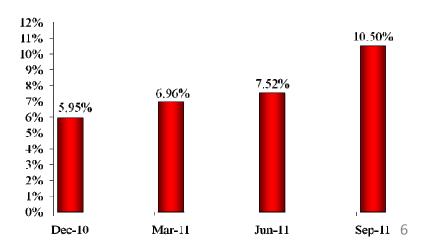
- □ Cost Income Ratio: Our sustained cost reduction strategies have continued to yield the desired results with total cost to income ratio remaining steady at 65.88%, despite the increased mandatory provisioning made in Q3'11.
- □ Net Interest Margin: Our operational efficiency improved significantly Quarter on Quarter with annualized Net Interest Margin up 10.5% in Q3'11 from 7.52% in H1'11.



Cost Income Ratio



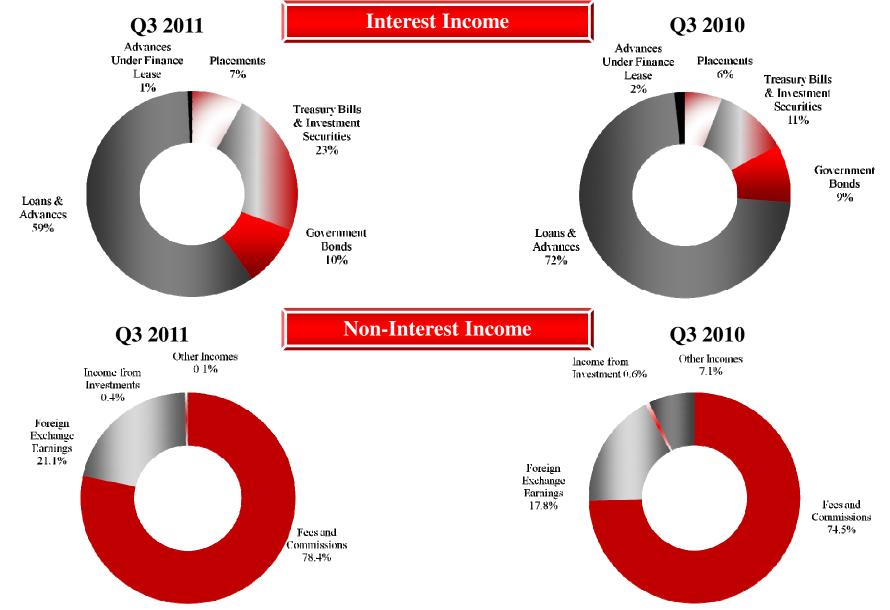
Net Interest Margin





Sustained strong earnings....driven by increased transaction volumes

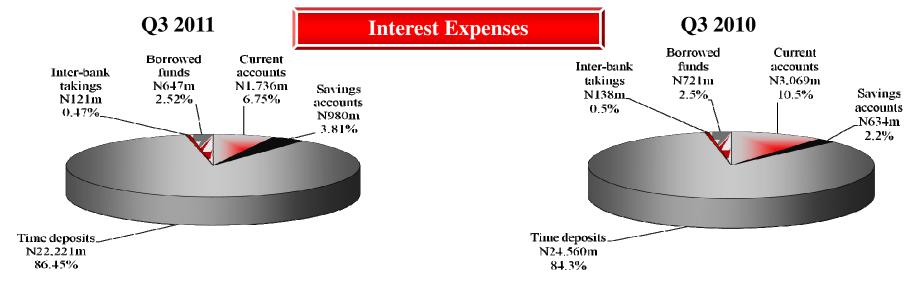




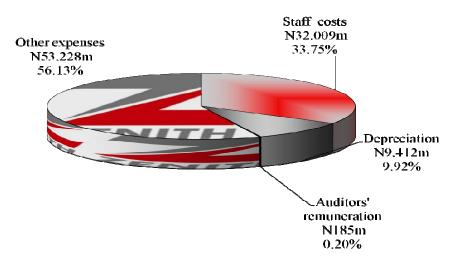


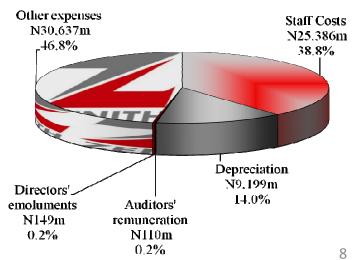
Cost reduction measures..... yielding results













Balance Sheet - Assets



	Group	Group	Group
(N'm)	Sep-11	Dec - 10	Sep-10
Cash and balances with central banks	114,100	141,724	80,847
Treasury bills	442,944	298,869	355,843
Due from other banks	376,151	399,503	322,142
Loans and advances	839,863	713,285	701,265
On-lending facilities	41,649	22,536	-
Advances under finance lease	7,903	13,188	10,526
Insurance receivables	1,830	711	1,749
Long term investment	258,066	210,345	198,373
Deferred tax assets	1,164	1,162	1,676
Other assets	42,726	18,936	27,220
Investment property	7,805	7,623	7,111
Fixed assets	69,847	67,145	69,071
Total Assets	2,204,048	1,895,027	1,775,823

Solid liquid asset balance sheet base.....



Reserves

Shareholder's funds

Non-controlling interest

Customers' Acceptances

Total liabilities & equity

Balance Sheet- Liabilities & Equity



	Group	Group	Group
(N'm)	Sep-11	Dec-10	Sep-10
Customer deposits	1,545,114	1,318,072	1,278,010
Claims Payable	318	218	109
Liabilities on insurance contracts	3,119	2,287	2,144
On-lending facilities	43,966	26,049	-
Borrowings	23,111	27,975	30,661
Current income tax	6,508	3,735	5,551
Other liabilities	193,732	145,750	97,404
Deferred income tax liabilities	7,576	7,380	3,696
Total liabilities	1,823,444	1,531,466	1,417,575
	Group	Group	Group
(N'm)	Sep-11	Dec-10	Sep-10
Share capital	270,745	270,745	267,606

107,086

377,831

2,773

2,204,048

1,073,759

90,497

363,561

2,319

1,895,027

902,931

Strong capital cushion...gives us room to take advantage of any emerging business opportunities

88,085

355,691

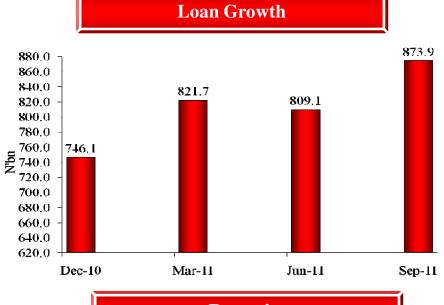
2,557

1,775,823

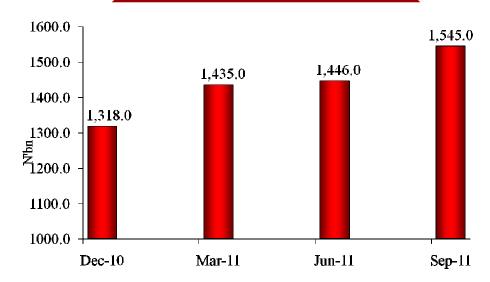
806,133



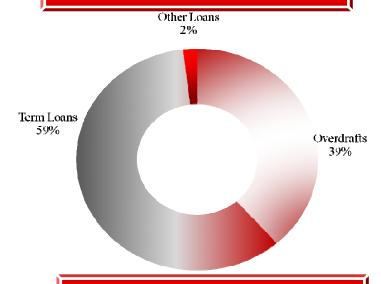
Appropriately matched assets & liabilities.....



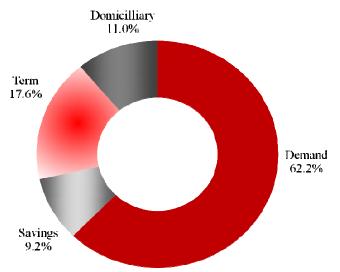
Deposits



Loans & Advances Q3 2011



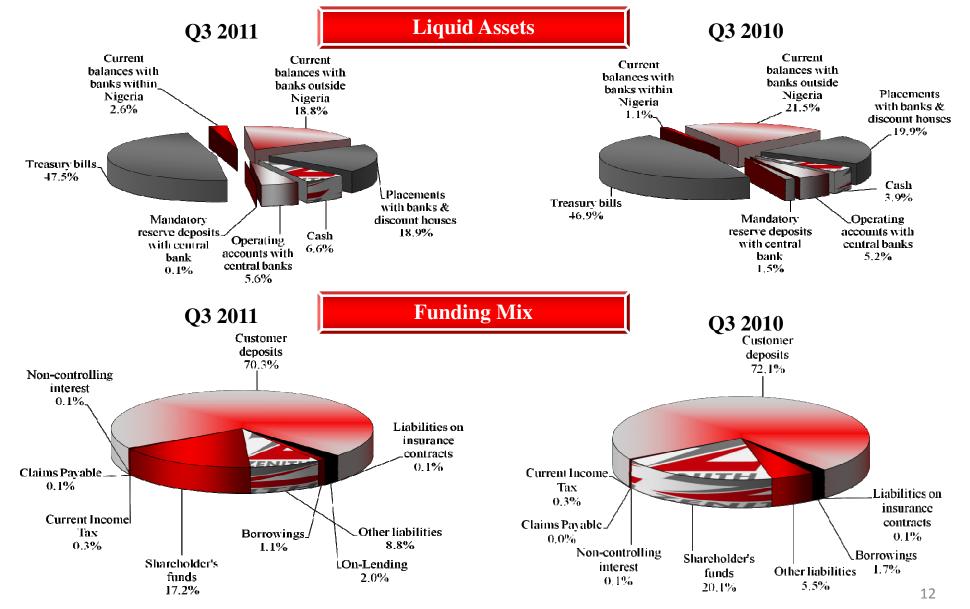
Deposit Mix Q3 2011





Sustained strong liquidity and right funding mix







Q & A

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Results Group **By Segment** By Geography **Company Risk Management Strategy and Outlook**



P&L – By Segment



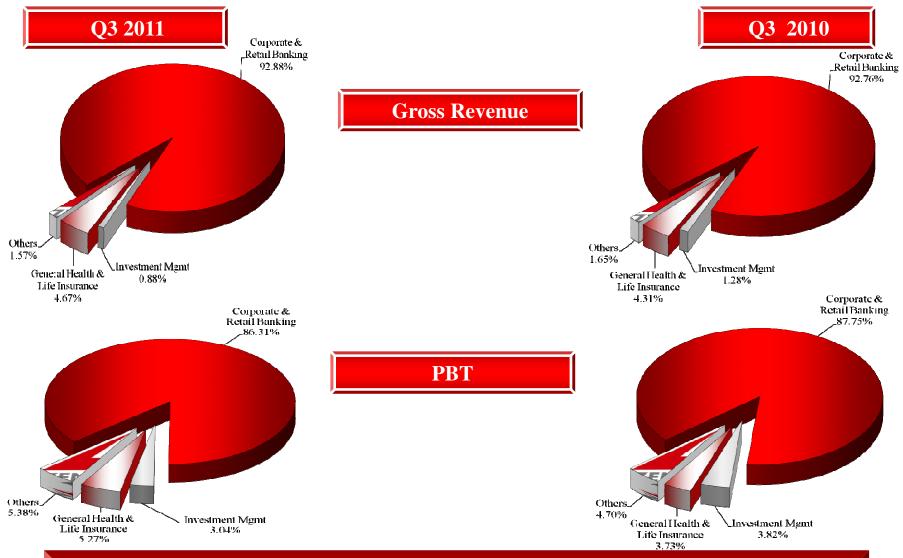
9 Months Ended September 2011 (N'm)	Corporate & Retail Banking	Investment Mgmt & Stockbroking	General Health & Life Insurance	Others	Eliminations	Consolidated
Total Revenue	171,725	1,626	8,627	2,910	-1,933	182,955
Operating Expenses	128,456	100	5,983	215	-1,933	132,821
Profit Before Tax	43,269	1,526	2,644	2,695	-	50,134
Tax	-6,517	-	-252	-415	-	-7,184
Profit After Tax	36,752	1,526	2,392	2,280	-	42,950
9 Months Ended September 2010 (N'm)						Consolidated
Total Revenue	130,735	1,806	6,080	2,322	-1,342	139,601
Operating Expenses	96,373	312	4,619	480	-1,342	100,442
Profit Before Tax	34,362	1,494	1,461	1,842	-	39,159
Tax	-7,352	-3	-316	-358	-	-8,029
Profit After Tax	27,010	1,491	1,145	1,484	-	31,130

Improved profitability YoY on core business segments



P&L – By Segment





Our Corporate and Retail Banking segments still account for over 92% of the Group's income stream ...



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Results

Group

By Segment

By Geography

Company Risk Management

Strategy and Outlook

Q & A



P&L – By Geography



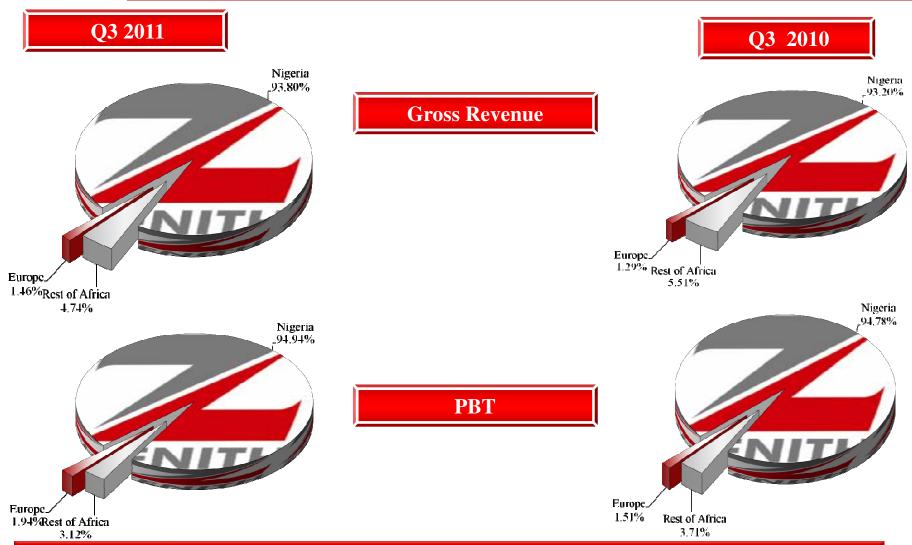
9 Months Ended September 2011 (N'm)	Nigeria	Rest of Africa	Europe	Eliminations	Consolidat
Total Revenue	173,420	8,765	2,704	-1,934	182,955
Operating Expenses	-125,822	-7,200	-1,733	-1,934	-132,821
Profit Before Tax	47,598	1,565	971	-	50,134
Tax	-6,608	-317	-259	-	-7,184
Profit After Tax	40,990	1,248	712	-	42,950
9 Months Ended September 2010 (N'm)					Consolidate
	131,444	7,688	1,810	-1,342	Consolidate
Total Revenue	131,444 -94,329	7,688 -6,236	1,810 -1,218	-1,342 -1,342	
9 Months Ended September 2010 (N'm) Total Revenue Operating Expenses Profit Before Tax	ŕ	<i>'</i>	ŕ	ŕ	139,600
Total Revenue Operating Expenses	-94,329	-6,236	-1,218	-1,342	139,600 -100,441

Improved earnings across geographies.....



P&L – By Geography





Business from Nigeria continues to account for a substantial portion of the Group's revenue base



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Effective Risk Management Processes...

1%

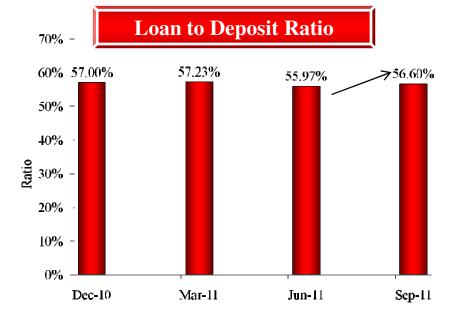
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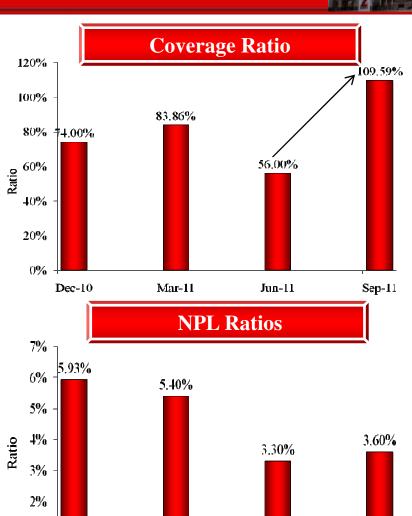
Dec-10



Highlights

- ☐ Coverage Ratio: Our coverage ratio rose to 109.59% in Q3'11 from 56.0% recorded in the first half of 2011.
- □ Loan to Deposit Ratio: Loan to Deposit Ratio grew from 55.97% in H1'11 to 56.60% in Q3'11. This still gives the group the competitive edge to explore and take advantage of emerging business opportunities.
- □ NPL Ratio: We continued to sustain quality loan growth in Q3'11- one of the lowest NPL ratios in the industry





Mar-11

Jun-11

Sep-11



Maintaining our robust risk management culture



- □ Continuing to identify all risk exposures, threats and opportunities which are then managed with appropriate processes in line with best practice and regulatory requirements;
- □ Integrating risk management into the culture of the Bank via training and acculturation;
- □ Fine-tuning processes that will ensure timely compliance with risk based supervision and Basel II compliance;
- □ Ensuring that all staff with risk management functions are adequately qualified and trained;
- □ Continuing to uphold and preserve our liquidity management philosophy;
- □ Continuing to maintain high quality credit by complementing our credit portfolio with clear cohesion logic;
- □ Zero tolerance for regulatory breaches.

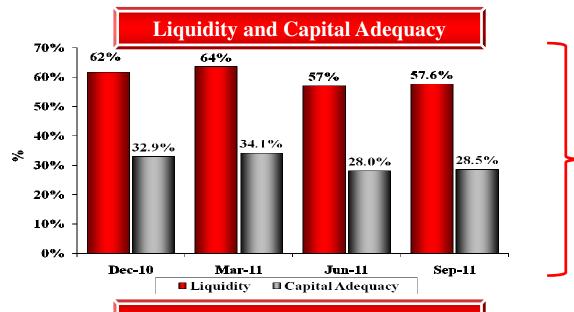
"Adequacy and appropriateness remain our focal point in the constant reviews of our risk management culture and processes....."

"We will continue to actively engage in the evaluation and analysis of the environment viz-a viz the available and emerging credit opportunities to ensure that we continue to improve on and maintain one of the lowest NPL ratios in the industry ..."

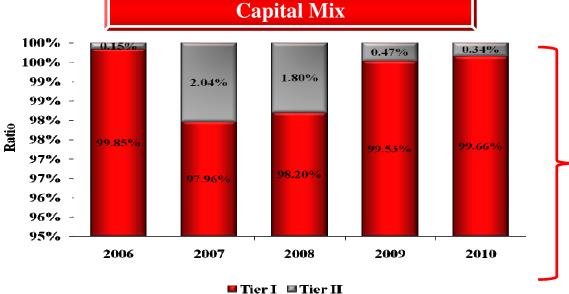


Growth ambitions supported by strong liquidity and capital position





Comfortable capital adequacy & liquidity ratios for the Bank – well above the regulatory and industry requirements.



Consistently low leverage – capital base predominantly made up of Tier 1 Capital



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Strategies for driving our vision



1

Compete
aggressively for
market share, but
focus on high
quality assets and
top-end
relationships

- The Bank focuses on cost effective deposits from the retail end of the market to lend to the corporate end with emphasis on emerging business opportunities
- Encourages strong risk
 management and corporate
 governance practices

2

Delivering superior service experience to all clients and customers

- The Bank accomplishes this strategy by:
- ✓ Consistent focus and investment in attracting and keeping quality people
- ✓ Employing cutting edge technology
- ✓ Deploying excellent customer service

3

Efficiently expand our operations by adding new distribution channels

- Entering into new markets where opportunities exist to meet funding gaps
- Diversification by businessline and geography

4

Develop specific solutions for each segment of our customers' base

- Leveraging our capabilities and brand strength to consistently meet our clients' needs
- Developing a strong Zenith
 Bank platform to serve as an integrated financial solutions
 provider to our diverse customers
 base



Creating quality and robust business models



Aggressive growth driven by a focus on quality and robust business models

Business Segments

Large Corporate MNC Customers

Retail Markets

SMEs

Business Model

- **■Prompt** service delivery
- **■**Financial support
- **Excellent intl trade services**
- **■**Appropriate product pricing
- Convenience through proper branch network
- Safety
- Deployment of ATMs and cards
- Financial support
- Financial advisory services
- Pricing

Operational Efficiency & Innovation

Process review and realignment to enhance efficiency in our operations

Sustained investments in ICT Branch and E-banking channel expansion

Products development



Our Key Growth Target Sectors



Driving profitability with our competitive advantages

Identified Growth Sectors

Infrastructure
Manufacturing
Oil and Gas (Upstream &
Downstream)
Power and Energy
Real Estate and
Construction
Telecoms
Transportation and
General Commerce
Agriculture

Competitive Advantage

- **✓**Strong capital and liquidity
- **✓**Strong brand
- ✓Strong international rating
- **✓**Extensive branch network
- **✓** Robust ICT and E-bank channels
- **✓** Well motivated staff force
- **✓**Excellent customer services



Our Growth Horizon..... A Sustainable Pace



Short Term

- Efficient and robust risk management structure driving down NPL ratios
- Focus on operational efficiencies
- Employing cost management measures to reduce our cost to income ratio

Medium Term

- Identifying all risk exposures, threats and opportunities which are then managed through appropriate process in line with best practice and regulatory requirements
- Maintaining efficient resource allocation and utilization control
- Continue to maintain high quality credit

Long Term

- Strengthen our institutional brand by focusing on best banking principles and corporate governance
- Remain innovative in delivering products and services to customers using technology and global standards of customer service
- Consolidating our position
 through delivering superior
 performance and sustaining
 competitive advantage via people,

 ICT and exceptional customer
 services
- To build the Zenith brand into a reputable international financial institution.